Cabinet

Monday 9 November 2026 at 10.00 am
Conference Hall - Brent Civic Centre, Engineers Way, Wembley, HA9 0FJ

Please note this will be held as a physical meeting which all Cabinet members will be required to attend in person.

The meeting will be open for the press and public to attend or alternatively can be followed via the live webcast. The link to follow proceedings via the live webcast is available HERE

Membership:

Lead Member Councillors:	**Portfolio**
M Butt (Chair)	Leader of the Council & Cabinet Member for Adult Social Care
Grahl	Deputy Leader and Cabinet Member for Finance & Resources
Amadi	Cabinet Member for Communities, Culture & Cost-of-Living Support
Dixon	Cabinet Member for Community Safety and Public Health
Johnson	Cabinet Member for Housing, Homelessness & Renters
Kelcher	Cabinet Member for Regeneration & Planning
Knight	Cabinet Member for Cleaner Streets, Transport & Public Realm
Rubin	Cabinet Member for Children's Services, Employment & Climate Action

For further information contact: James Kinsella, Governance & Scrutiny Manager, Tel: 020 8937 2063; Email: james.kinsella@brent.gov.uk

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Notes for Members - Declarations of Interest:

If a Member is aware they have a Disclosable Pecuniary Interest* in an item of business, they must declare its existence and nature at the start of the meeting or when it becomes apparent and must leave the room without participating in discussion of the item.

If a Member is aware they have a Personal Interest** in an item of business, they must declare its existence and nature at the start of the meeting or when it becomes apparent.

If the Personal Interest is also significant enough to affect your judgement of a public interest and either it affects a financial position or relates to a regulatory matter then after disclosing the interest to the meeting the Member must leave the room without participating in discussion of the item, except that they may first make representations, answer questions or give evidence relating to the matter, provided that the public are allowed to attend the meeting for those purposes.

***Disclosable Pecuniary Interests:**

(a) **Employment, etc. -** Any employment, office, trade, profession or vocation carried on for profit gain.

(b) **Sponsorship -** Any payment or other financial benefit in respect of expenses in carrying out duties as a member, or of election; including from a trade union.

(c) **Contracts -** Any current contract for goods, services or works, between the Councillors or their partner (or a body in which one has a beneficial interest) and the council.

(d) **Land -** Any beneficial interest in land which is within the council's area.

(e) **Licences-** Any licence to occupy land in the council's area for a month or longer.

(f) **Corporate tenancies -** Any tenancy between the council and a body in which the Councillor or their partner have a beneficial interest.

(g) **Securities -** Any beneficial interest in securities of a body which has a place of business or land in the council's area, if the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body or of any one class of its issued share capital.

****Personal Interests:**

The business relates to or affects:

(a) Anybody of which you are a member or in a position of general control or management, and:

- To which you are appointed by the council;
- which exercises functions of a public nature;
- which is directed is to charitable purposes;
- whose principal purposes include the influence of public opinion or policy (including a political party of trade union).

(b) The interests of a person from whom you have received gifts or hospitality of at least £50 as a member in the municipal year;

or

A decision in relation to that business might reasonably be regarded as affecting the well-being or financial position of:

- You yourself;
- a member of your family or your friend or any person with whom you have a close association or any person or body who is the subject of a registrable personal interest.

Agenda

Introductions, if appropriate.

Item Page

1 Apologies for Absence

2 Declarations of Interest

Members are invited to declare at this stage of the meeting, the nature and existence of any relevant disclosable pecuniary or personal interests in the items on this agenda and to specify the item(s) to which they relate.

3 Minutes of the Previous Meeting 1 - 16

To approve the minutes of the previous meeting held on Monday 12 October 2026 as a correct record.

4 Matters Arising (if any)

To consider any matters arising from the minutes of the previous meeting.

5 Petitions (if any)

To receive and consider any petitions for which notice has been provided under Standing Order 66.

Members are asked to note that there are currently no petition(s) due to be presented at the meeting.

6 Reference of item considered by Scrutiny Committees (if any)

To consider any reports referred to Cabinet by either the Community & Wellbeing, Housing or Resources & Public Realm Scrutiny Committees.

Corporate Director Finance & Resources reports

7 Believe in Brent: Council Plan 2026 - 2030 17 - 78

The purpose of this report is to present the Brent Council Plan, *Believe in Brent 2026 – 2030*, to Cabinet in advance of its referral to Full Council on 16 November 2026 for final approval.

Ward Affected: All Wards

Lead Member: Deputy Leader and Cabinet Member for Finance & Resources (Councillor Gwen Grahl)

Contact Officer: Amira Nassr, Deputy Director Democratic & Corporate Governance
020 8937 5436
amira.nassr@brent.gov.uk

8 Q1 Corporate Performance Update 79 - 102

This report provides an update on performance against the Borough Plan 2023–2027 key performance indicators for Quarter 1 of 2026/27, supported by the performance scorecard and commentary on specific areas of performance.

Ward Affected:
All Wards

Lead Member: Deputy Leader and Cabinet Member for Finance & Resources (Councillor Gwen Grahl)
Contact Officer: Grace Hall, Policy and Performance Manager
Tel: 020 8937 1471
grace.hall@brent.gov.uk

Children, Young People & Community Development reports

9 School Place Planning Strategy 2024 - 2028 Third Refresh 103 - 160

This report provides Cabinet with a third refresh of the School Place Planning Strategy 2024-2028, approved by Cabinet in October 2023 with refreshes approved by Cabinet in November 2024 and November 2025.

Ward Affected:
All Wards

Lead Member: Cabinet Member for Children's Services, Employment & Climate Action (Councillor Jake Rubin)
Contact Officer: Shirley Parks, Director - Education Partnerships and Strategy
Tel: 020 8937 4529
Shirley.Parks@brent.gov.uk

Housing & Resident Services reports

10 Rent Setting Policy Statement 161 - 184

This report seeks Cabinet's approval of Brent's Rent Setting Policy. The policy establishes the framework through which rents for Housing Revenue Account (HRA) properties will be set, reviewed and varied in accordance with the Regulator of Social Housing's Rent Standard 2026 and associated guidance.

Ward Affected:
All Wards

Lead Member: Cabinet Member for Housing, Homelessness & Renters (Councillor Robert Johnson)
Contact Officer: Spencer Randolph, Director -

Housing Services
Tel: 020 8937 2546
spencer.randolph@brent.gov.uk

11 Housing Management Policies 185 - 376

This report seeks Cabinet approval for a set of Housing Management Policies. The policies covered by this report are the Anti-Social Behaviour Policy, Compliance (Asbestos, Fire, Gas, Mechanical Electrical Services and Water) Policies, Vulnerabilities and Reasonable Adjustments Policy and Housing Compensation and Remedies Policy.

Ward Affected:
All Wards

Lead Member: Cabinet Member for Housing, Homelessness & Renters (Councillor Robert Johnson)
Contact Officer: Spencer Randolph, Director of Housing Services
020 8937 2546
Spencer.Randolph@brent.gov.uk

12 Housing Management Complaints Performance and Service Improvement Annual Report 2025/26 377 - 436

This report sets out the Housing Management Service's annual complaints performance for the period 1 April 2025 to 31 March 2026. It provides an overview of complaint volumes, complaint outcomes, compensation awarded, the key themes and causes of complaints, and the learning and service improvements that have been implemented as a result.

Ward Affected:
All Wards

Lead Member: Cabinet Member for Housing, Homelessness & Renters (Councillor Robert Johnson)
Contact Officer: Spencer Randolph, Director - Housing Services
Tel: 020 8937 2546
spencer.randolph@brent.gov.uk

13 Exclusion of Press and Public

No items have been identified in advance of the meeting that will require the exclusion of the press and public.

14 Any other urgent business

Notice of items to be raised under this heading must be given in writing to the Deputy Director Democratic & Corporate Governance or their representative before the meeting in accordance with Standing Order 60

Date of the next meeting: **Monday 7 December 2026**

Please remember to set your mobile phone to silent during the meeting.

- The meeting room is accessible by lift and seats will be provided for members of the public. Alternatively it will be possible to follow proceedings via the live webcast **HERE**